Series ISWK P2 Subject Code No: 55/1/3

SET- 1

D. 11.37				
Roll No.				

Candidates must write the Code on the title page of the answer-book.

- Please check that this question paper contains 10 printed pages.
- Code number given on the right hand side of the question paper should be written on the title page of the answer book by the candidate.
- Please check that this question paper contains 34 questions.
- Please write down the Serial Number of the question before attempting it.
- 15 minutes time has been allotted to read this question paper. The question paper will be distributed at 07.10 a.m. From 07:15 a.m. to 07.30 a.m., the students will read the question paper only and will not write any answer on the answer book during this period.

## **ENTREPRENEURSHIP**

Time allowed: 3 hours Date: /01/2025 Maximum Marks:70

## Instructions:

- (i) This question paper contains 34 questions. All questions are compulsory.
- (ii) The question paper is divided into four sections- Section A, B and C and D.
- (iii) In Section A: Questions number 1 to 18 are Multiple Choice Questions carrying 1 mark each.
- (iv) In Section B: Questions number 19 to 24 are Short Answer type-I questions carrying 2 mark each.
- (v) In Section C: Questions number 25 to 29 are Short Answer type-II questions carrying 3 mark each.
- (vi) In Section D: Questions number 30 to 34 are Long Answer type questions carrying 5 mark each.
- (vii) There is no overall choice. However, an internal choice has been provided in Section B, C and D of question paper. A can candidate has to attempt only one of the alternatives in such questions

	PART A	
Q. No.		Marks
1	Before selecting an opportunity, the entrepreneur has to ensure a. Maximum amount of Debt is to be used to start b. More equity should be used to start c. There is a good market for product and expected rate of return is good d. There are no competitors for the product to be produced	1
2	This promotional technique is deliberately planned and sustained effort to establish and maintain mutual understanding between an organization and public. This industry grew 12% to touch 1600 crore in FY23, according to the fourth 'State of the Industry Survey 2023' report by the Public Relations Consultant Association of India (PRCAI). While media relations continue to be the largest service, non-media relations services now contribute 53% of the industry's revenue.	1
	Identify the technique:  a. Advertising b. Sales promotion c. Personal selling d. Public relations	
3	Which of the following is not involved in sensing opportunities?  a. Ability to perceive and preserve basic ideas which could be used commercially. b. Ability to harness different sources of information c. Vision and creativity d. Ability to generate finance before selecting an opportunity	1
4	'Elegance Couture' is a successful brand name in the field of designer boutiques across the country. They decided to increase the number of branches all throughout the country. For this purpose, they decided to give exclusive rights to individuals in return for a regular payment. The various conditions included were:  a. Interested individuals need to have a minimum 2000 square feet area and be ready to invest around ₹10,00,000.  b. Fabrics and accessories must be procured from Elegance Couture headquarters only.  c. Content, technical, and accounting assistance would be provided.  d. Staff training for a month.  Identify this type business opportunity offered by 'Elegance Couture'	1
	a. Product franchise business opportunity  b. Business format franchise opportunity  c. Manufacturing franchise opportunity  d. Business franchise opportunity ventures	
5	Assertion (A): For a trading organization, the operating cycle will be shorter.  Reason (R): There is no manufacturing in a trading organization.  Alternatives:	1

	a. Both (A) and (R) are true and (R)	is the correct explanation of (A)	
	b. Both (A) and (R) are true but (R) is		
	c. (A) is true but (R) is false		
	(A) is false but (R) is true		
6		e booking facilities through its online portal and	1
	Mobile Application. It is an example of		
	a. Direct sales strategy		
	b. Indirect sales strategy		
	c. Advertisement		
	d. Door-to-Door selling		
7		lan helps to ascertain the highest possible	1
	returns on investment.		
	a. Proforma investment decision		
	b. Proforma income statement		
	c. Proforma Cash flow		
	d. Proforma Balance Sheet		
8	Under Operational Plan, the element of 'Ins		1
	a. Determining exact route or path of a product or service		
	b. Fixation of time, day, date when each operation is to be commenced and completed		
	c. Setting up laboratories		
_	d. Evaluation and appraisal of work performed		
9	Match the following:		1
	COLUMN A	COLUMN B	
	1. Sole Proprietorship	a) The word 'Limited' is used as part	
		of the name	
	2. Partnership	b) Shares cannot be offered to public	
		for subscription	
	3. Public Company	c) Mutual agency	
	4. Private Company	d) Individual management and control	
	Choose the correct option:		
	a. 1(d), 2(c), 3(a), 4(b)		
	b. 1(d), 2(c), 3(b), 4(a)		
	c. 1(d), 2(a), 3(c), 4(b)		
10	d. 1(d), 2(b), 3(a), 4(c) Sophia creates a unique, flower-shaped lamp. She wants to protects the lamp's appearance.		
10	Her main focus is to ensure that no other co		1
		1 , 1	
	without her approval. Which intellectual property can protect her work.		
	a Conveight		
	a. Copyright  h. Industrial design		
	<ul><li>b. Industrial design</li><li>c. Patent</li></ul>		
	c. Patent d. Trade secret		
11	The entrepreneurs have an option to brand their products alpha numerically as it signifies:		1
	a. Chemical characteristics		
	<ul><li>a. Chemical characteristics</li><li>b. Physical characteristics</li></ul>		
	D. I Hysical Characteristics	<u>l</u>	

	c. Neutral characteristics	
	d. Mathematical characteristics	
12	Which of the following statement is related to 'Below-the-line' promotion approach that a company can use to promote its products?	1
	a. It targets mass audience	
	b. It targets identified small groups	
	c. It helps in established brand identity	
	d. It includes conventional media like print, online, television and cinema advertising	
13	Assertion (A): Under penetration pricing, the price of the product is initially set at a price	1
	lower than the actual market price.	
	Reason (R): It helps in attracting new customers and increases the market share.	
	Alternatives:	
	<ul> <li>d. Both (A) and (R) are true and (R) is the correct explanation of (A)</li> <li>e. Both (A) and (R) are true but (R) is not the correct explanation of (A)</li> <li>f. (A) is true but (R) is false</li> <li>g. (A) is false but (R) is true</li> </ul>	
14	In the year 2012, the social media application 'Chowpal' acquired 'Socialite' at a purchase	1
	value of \$1 billion. Both the entities operated in the social media industry and offered	1
	similar products as part of their photo sharing services.	
	However, Chowpal intended to further bolster its market position in the social media space	
	and the acquisition of Socialite exactly fitted in its scheme of the plan. The merger eventually helped Chowpal in increasing its market share, elimination competition and	
	gaining access to a wider audience. Identify the type of merger.	
	a. Vertical merger	
	b. Horizontal merger	
	c. Market extension merger	
	d. Product extension merger	
15	Assertion (A): For a trading organization, the operating cycle will be shorter.	1
	Reason (R): There is no manufacturing in a trading organization.	
	Alternatives:	
	a. Both (A) and (R) are true and (R) is the correct explanation of (A)	
	<ul><li>b. Both (A) and (R) are true but (R) is not the correct explanation of (A)</li><li>c. (A) is true but (R) is false</li></ul>	
	d. (A) is false but (R) is true	
16	Which market provides an organized mechanism for effective and smooth transfer of	1
10	money from investors to entrepreneurs?	1
	a. Primary market	
	b. Secondary market	
	c. Capital market	
	d. Service market	

17	From the following information obtained from the financial statements of Bites Ltd., calculate Return on Equity. Net Income earned - ₹ 10,00,000 Equity- ₹ 5,00,000.	1
	a. 200%	
	b. 150%	
	c. 210% d. 5%	
18	Pipro Ltd was incorporated as a medium enterprise manufacturing life saving equipment	1
	under the Start Up India Scheme. Since the company has started to gain momentum and growth, the founder, the Chief Finance Officer of the company, Ms. Dina is exploring avenues to raise funds. In a meeting with the finance department it was decided that finance will be raised by offering securities to existing shareholders on pro rata basis.	1
	Identify the source of raising funds adopted by Pipro Ltd.  a. Public Issue	
	b. Rights Issue	
	c. Private Placement	
	d. Offer to Employees	
	PART B	
19 (A)	Mr. Davis is an entrepreneur who identifies new trends to understand the market and produce goods or provide services in sync with the market trends. He uses tech—tools like e-mail newsletters or websites and forums to keep on top out of all and get the information he wants. He takes advantage of social networking tools like social network websites and forums. He joined groups on the networks and see what people are buzzing about and about	2
	the latest trends.	2
	He spends some time simply observing. What people are eating, doing, wearing, using? What stores or restaurants draw crowds and which sit empty? He absorbs and mulls about what he has read, heard and observed, starts to make connections and observations that will lead to business-boosting insights. Identify any two different ways in which Mr. Davis tried to spot the trends by quoting the lines given from the paragraph	2
	MS: ½ mark identify and ½ mark quote – (1 mark each)	
	Ans: a) Read trends- quote from paragraph that denotes read trend is - "He uses tech—tools like email newsletters or websites and forums to keep on top out of all and get the information he wants"	
	b) Talk trends- quote from paragraph that denotes talk trend is – "He takes advantage of social networking tools like social network websites and forums. He joined groups on the networks and see what people are buzzing about and about the latest trends"	
	OR	
19 (B)	A local restaurant owner, Ravi, noticed that his customers were becoming increasingly health-conscious, and many were asking for low-calorie, plant-based meal options. He	

realized that	at traditional menus didn't cater to this growing demand.	
and sustair focused or emerging i	ne time, a new trend was occurring in the market, with new food delivery laws hable eating. This opened up an opportunity to create a delivery-only service in healthy, plant-based meals. Ravi also noticed that new restaurants were in the market with similar concepts, which pushed him to improve his offerings something new.	
From the a basic ideas	above case, identify and quote any two sources which lead to the emergence of .	
MS:		
½ mark ide	entify and $\frac{1}{2}$ mark quote – $(1 + 1 = 2)$	
Ans:		
	He realized that traditional menus didn't cater to this growing demand.	
_	At the same time, a new trend was occurring in the market, with new food ws and sustainable eating	
	on - Ravi also noticed that new restaurants were emerging in the market with	
20 State two e	elements of the innovation process.	2
MS:		
1 mark each	h	
Ans: Analytical	planning: Carefully identifying the product or service features, design as well as	
the resource	es that will be needed. •	
Resource of capital resource	organization: Obtaining the required resources, materials, technology, human or	
<del>                                     </del>	y four ways in which creative ideas can be generated:	2
MS:		2
½ mark eac	$ch (1/2 \times 4 = 2)$	
Ans:		
	velop a new product or service.	
1	brove an existing product or service d a new process or resource for manufacturing a product.	
	d new markets for existing products or services.	
5. Fine	d a new use of an existing product or service.	
22 (A) Explain the MS:	e types of Synergy.	2
	$h(1 \times 2 = 2)$	
Ans:		
	ancial synergy	
	erating Synergy	

	OR	
22 (B)	Mention any two disadvantages of Franchising to Franchisor MS: 1 mark each $(1 + 1 = 2)$	2
23	<ul> <li>For the statements given below suggest a format for the business plans:</li> <li>a. Sarah, the founder of EcoWear, a sustainable fashion brand, is at a networking event with potential investors. She has just three minutes to grab their attention and make her idea stand out.</li> <li>b. John, the operations manager of TechX Solutions, a fast-growing software development company, is preparing a detailed plan for his team to guide the company's expansion over the next year. This plan is not something he would present to external investors, but it's crucial for the smooth running of the business.</li> </ul>	2
	MS: 1 mark each for identifying $(1 + 1 = 2)$	
	Ans: Elevator pitch, internal operational plan	
24 (A)	Sujeet has been appointed as the stock incharge in a ready-made shirt manufacturing company. The Production Manager asks Sujeet to ensure the availability of fabric without any interruption so that there is no stock-out situation. For this Sujeet wants to know the reorder point of fabric for the company, that is to determine when to place an order. For this he found out the procurement lead time, which is 2 months, and the demand during this period, which is expected to be 300 bales of cotton fabric per month.	2
	With the help of the question given above calculate the reorder level	2
	OR	
24 (B)	A firm has Capital of Rs. 10,00,000; Sales of Rs. 5,00,000; Gross Profit of Rs. 2,00,000 and Expenses of Rs. 1,00,000. Calculate the Return on investment for the firm.	
	PART C	
25	State any three considerations related to market that have an impact on the selection of a distribution channel? MS: $1 \text{ mark each} - (1+1+1=3)$	3
	Ans:  a. Number of buyers: If the number of buyers is large then it is better to take the services of middlemen for the distribution of the goods. On the contrary, the distribution should be done by the manufacturer directly if the number of buyers is less.	
	b. Types of buyers: Buyers can be of two types: General Buyers and Industrial Buyers. If the more buyers of the product belong to general category then there can be more	

	middlemen. But in case of industrial buyers there can be fewer middlemen.	
	c. Buying habits: A manufacturer should take the services of middlemen if his/her financial position does not permit him/her to sell goods on credit to those consumers who are in the habit of purchasing goods on credit.	
	d. Buying quantity: It is useful for the manufacturer to rely on the services of middlemen if the goods are bought in smaller quantity.	
	e. Size of market: If the market area of the product is scattered fairly, then the producer must take the help of middlemen.	
26 (A)	What are the three possible situations a venture might face when creating a production plan.  MS:  1 mark each	3
	Ans: 1. Complete manufacturing 2. Partial manufacturing 3. No manufacturing OR	3
26 (B)	'Air-Puro Ltd.' is engaged in manufacturing and distribution of air-purifiers. The company has four departments - Production, Marketing, Finance, and Human Resource. The quality of the air-purifiers is very good and these are handy also.	
	Due to this the demand of air-purifiers started growing. To meet the growing demand, the Production Head informed the Chief Executive Officer to recruit more employees.	
	Identify and explain in detail the component of Business Plan which will help in deciding the number of people required	
	MS: 1 mark identify 2 marks detailed explanation	
	Ans: Manpower Planning	
27	Identify the idea fields given in the following statements:  1. Ubiquitous American Dinner concept or even the Indian version like Nirula's offering Indian style "Plated or Combo" meals, with table service and overall good price-value equation.	3
	2. A local bakery conducts market research and discovers an increasing demand for gluten-free options. Based on this, they develop a line of artisanal gluten-free bread and pastries. The new product line not only satisfies unmet consumer needs but also gives the bakery a competitive edge.	
	3. A young entrepreneur notices a growing demand for eco-friendly products and starts an online store specializing in sustainable household items. By sourcing reusable	

	alternatives like bamboo toothbrushes and biodegradable packaging from international suppliers, they cater to environmentally conscious consumers. The business quickly becomes popular due to its niche focus and strong marketing.	
	MS: 1 mark each $(1 + 1 + 1 = 3)$	
	Ans: 1. Service related ideas 2. Market driven 3. Trade related	
28 (A)	Simon signs a franchise agreement with "Miracle Coffee." The agreement states that he will operate as an independent franchisee under Miracle Coffee's brand, adhering to their business model. The daily procedures, like store layout, coffee preparation, and customer service standards, which Simon must follow have been specified clearly in the agreement. Regular updates will be sent, and Simon must implement them while maintaining confidentiality.	3
	Furthermore, as per the agreement, Simon has been instructed that the Miracle Coffee logo, branding, and marketing materials must be used as directed. He will also have to contribute 2% of his revenue to national advertising. Simon also has to repaint the store every three years and upgrade equipment as specified by Miracle Coffee to ensure brand consistency.	
	Identify any three main ingredients of a franchise agreement from the above given text. Also, quote the lines for the same.	
	MS: $\frac{1}{2}$ mark identify and $\frac{1}{2}$ mark quoting (1 x 3 = 3)	
	Ans: Contract Explanation - he will operate as an independent franchisee under Brew Bliss's brand	3
	Operations manual -The daily procedures, like store layout, coffee preparation, and customer service standard	
	Proprietary statements - Cyril has been instructed that the Brew Bliss logo, branding, and marketing materials must be used as directed	
	Ongoing Site Maintenance - Cyril also has to repaint the store every three years and upgrade equipment as specified by Brew Bliss to ensure brand consistency.	
	OR	
28 (B)	Explain any three reasons for failure of merger and acquisition.  MS:  1 mark each $(1 + 1 + 1 + 1 = 4)$	

Ans: (any three)  1. Unrealistic price paid for target 2. Difficulties in cultural integration 3. Overstated synergies 4. Integration difficulties 5. Poor business fit 6. Inadequate due diligence 7. High leverage 8. Boardroom split 9. Regulatory issues 10. Human resources issues 29  Olga Ltd uses EOQ logic to determine the order quantity for its various components and plans its orders. The annual consumption is 80,000 units. Cost of placing one order is Rs. 1,200; Cost per unit is Rs. 50 and carrying cost is 6% of Unit cost.  From the above given information: a. Calculate the EOQ for Olga Ltd. b. Also mention one way in which the calculation of EOQ will benefit Olga Ltd.  MS: 2 marks for calculation 1 mark for importance  Ans: 8000 units  PART D  30  Recognising the opportunity in the women's hair care, Prabhay conceived an idea to manufacture a multi-functional three-in-one machine for hair i.e., hair dryer cum curler cum hair iron. He felt that it would be comfortable to carry one machine instead of three. On the basis of this idea, interest and curiosity, the need was adjudged and he started looking for an answer to implement the idea. He then conducted a market research to foresee the future of this multifunctional three-in-one machine, hair dryer cum hair curler cum hair iron. The idea was considered very strong and he decided to go ahead.  From the above case:  a. Identify and state the steps in the creative process which were fulfilled by Prabhay b. Explain the next two immediate steps to be undertaken by him.  c. He might also need a business plan when he approaches investors at a later stage. Explain any two points of importance of creating a business plan (1 x 2 = 2)  I mark each for importance of creating a business plan (1 x 2 = 2)			
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1 mark each for importance of creating a business plan (1 x $2 = 2$ )		· · · · · · · · · · · · · · · · · · ·	
Ans:		Thank each for importance of creating a business plan (1 x $Z = Z$ )	
Ans:		A	
		Ans:	

	Idea Germination, Preparation - identify			
	Two steps –Incubation, Illumination			
	Two steps incubation, mainmation			
	Importance – any two points			
	i. helps in determining the viability of the venture in a designated market helps in providing guidance to the entrepreneur in organizing his/her planning activities as such: i) identifying the resources required ii) iii) enabling obtaining of licenses if required etc. working out with legal requirements as desired by the government.			
	ii. helps in satisfying the concerns, queries, and issues of each group of people interested in the venture. provides room for self-assessment and self-evaluation, requiring entrepreneur to think through various scenarios and plan ways to avoid obstacles.			
	iii. though not desirable, at times, business plan helps to realize the obstacles which cannot be avoided or overcome, suggesting to terminate the venture while still on paper without investing further time and money.			
	iv. as the investors/lenders focus on the four Cs of credit: character, cash flow, collateral and equity contribution, it is the business plan which reflects the entrepreneur's credit history, the ability to meet debt and interest payments, and the amount of personal equity invested thus serving as an important tool in funds procurement.			
31 (A)	Ikon a famous electronics manufacturing company wants to use a pricing strategy only for a limited time to recover most of the investment made to build the products.	5		
	Suggest a good pricing strategy so that Ikon can achieve its goals. Also mention two advantages and disadvantages of the suggested pricing strategy.			
	MC			
	MS:			
	1 mark suggestion			
	1 mark each advatange $(1 + 1 = 2)$			
	1 mark each disadvatange $(1 + 1 = 2)$			
	Ans: Skimming Pricing			
	I. ADVANTAGES:			
	<ol> <li>ADVANTAGES:</li> <li>Skimming helps the company to recover most of the investment made to build the product</li> </ol>			
	2. If the company caters to consumers who are quality conscious and not price			
	conscious, then this strategy can work in a great way for a company.			
	I. DISADVANTAGES:			
	1. If there are close competitors and they also introduce same products at lower			
	price then consumers will think that the company always sells the products at			
	<b>higher prices</b> . The <b>consumers</b> will <b>abandon other products</b> of the company also.			
	2. Skimming is not a feasible option when there are strict legal and government			

	3. If the compa	regarding consumer right any has <b>history of using</b> s act when it is <b>newly laun</b> e product at <b>lower price</b>	skimming pricing, then		
	OR				
31 (B)	_	ntageous for both franchisee.	<u> -</u>	lain any five	
	MS: ½ mark title point a	and ½ mark explanation -	-(1+1+1+1+1=5)		
	Ans: 1. Product acc 2. Managemer 3. Capital requ 4. Knowledge Operating & structu	nt expertise hirement of the market			
32	"This is a crucial test for product/service identification. Depending on the use of the product/service the entrepreneur will produce it in a cottage industry or a small scale—industry or a large—scale industry."				5
	From the above give statement:  a. Identify the stage of idea and opportunity assessment  b. Explain in detail the immediate four stages to follow.				
	MS: 1 mark identify 1 mark each for 4 s	tages $(1+1+1+1=4)$			
	Ans: Identify - Level of of Stages – Cost, Com	operation opetition, Technical Com	olexity, Annual Turn ov	er and profit margin	
33	Bright Lights Pvt L	td started a business of n	naking three varieties of	bulbs.	5
		LED bulb 0 Watt	LED bulb 10 Watts	LED bulb 20 Watts	
	Sales Price	80	45	60	
	Variable Cost	40	15	20	
	Sales Mix 50% 20% 30%				
	The total fixed cost is Rs.76,000.				
	a. Total weigh	en information, compute ted average contribution s for all three varieties of	margin		

	c. BEP in rupees for LED bulb 10 Watts	
	MS:	
	1 mark – TWAC	
	1 mark each BEP in units $(1 + 1 + 1 = 3)$	
	1 mark BEP in rupees LED bulb 10 Watts	
34 (A)	Denzil's grandfather owned a large agricultural firm named Baretto's, which operated on vast acres of land in Goa, primarily cultivating cashews. As part of its expansion plans, the company decided to purchase land in Coorg, Karnataka, to start growing coffee.	5
	To fund the expansion, Denzil's company required significant capital, and the chief financial officer suggested raising funds directly from the public.	
	<ul><li>a. Identify and explain the method suggested by Denzil's Chief Financial Officer</li><li>b. Discuss any three advantages Denzil would gain from this approach.</li></ul>	
	MS:	
	1 mark each – identify and explain $(1 + 1 = 2)$	
	$\frac{1}{2}$ mark title point and $\frac{1}{2}$ mark explanation – advantages $(1 + 1 + 1 = 3)$	
	Ans:	
	Public Issue	
	Advantages:	
	1. Access to capital	5
	2. Mergers & Acquisitions	
	3. Higher valuation	
	4. Benchmark Trading price	
	5. Capital Formation	
	6. Incentive	
	7. Less dilution	
	8. Liquidity	
	OR	
34 (B)	In 2023, DoHee Pvt. Ltd. started a cosmetics manufacturing unit utilizing advanced derma technology. The cosmetics produced by the company quickly gained popularity among millenials. However, due to their high cost, the company struggled to achieve significant profits. The business involves high risk but also offers the potential for substantial returns. To address the issue, the company decided to increase production to lower the cost per unit. For this, they required an additional investment of ₹60 lakhs.	
	The company approached Malla Dixit, who had recently retired from her Executive position at O & M, a well-known advertising agency and was a highly influential figure. Malla Dixit agreed to provide the loan on the condition that it would be converted into equity shares after two years. The company accepted Malla's proposal.	
	From the above case:	

- a. Identify and explain the role played by Malla in DoHee Pvt Ltd.
- b. Explain any three features of the role identified in (a)

## MS:

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1 mark each – identify and explain (1 + 1 = 2)
1 mark each – features (1 + 1 + 1 = 3)
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## Ans:

**Angel Investors** 

- 1. Most angel investors are current or retired executives, business owners or high net worth individuals who have the knowledge, expertise, and funds that help start-ups match up to industry standards.
- 2. As angel investors bear extremely high risk and are usually subject to dilution from future investment rounds. They expect a very high return on investment.
- 3. Apart from investing funds, most angels provide proactive advice, guidance, industry connections and mentoring start-ups in its early days.
- 4. Their objective is to create great companies by providing value creation, and simultaneously helping investors realize a high return on investments.
- 5. They have a sharp inclination to keep abreast of current developments in a particular business arena, mentoring another generation of entrepreneurs by making use of their experience